



MILLENNIUM
DEVELOPMENT INTERNATIONAL

a member of Saraya Holdings



Millennium Development is a development management firm established in 1999 in Beirut, Lebanon to provide integrated and one-stop shop development management services for large scale and mixed-use projects. Millennium Development is a subsidiary of Millennium Development International (MDI) an investment holding owned by Saraya Holdings, a real estate development and asset management company investing in the travel and tourism industry.

Millennium's "development management", expertise is comprehensive, and is delivered for real estate projects, land development projects, or a combination thereof. Millennium is uniquely positioned to call upon the expertise of Saraya Holdings group of companies as its projects

go through the various stages of the development cycle, starting from inception, evaluation, execution and all the way through to operations. Millennium offers tailored services for all or certain parts of the real estate development cycle.

Millennium key employees and directors have decades of combined professional expertise in the fields of Real Estate Development, Urban Planning, Urban Design, Architecture, Finance, Project and Construction Management.

The multidisciplinary background of the company's key staff enables it to provide a broad set of services in all aspects of real estate and land development projects, large scale planning, urban design, and project management.

INTRODUCTION

THE COMPANY'S SERVICES

Millennium's multidisciplinary background enables it to provide a variety of custom-tailored services for its clients such as:

Planning and Design Management

- Site evaluation and selection.
- Setting planning and development strategies.
- Authoring planning and development programs.
- Selecting, managing and coordinating the works of consulting firms.
- Authoring and managing architectural competitions.
- Preparing development briefs to control the development processes.
- Authoring urban design guidelines.
- Setting up shows and exhibitions for project launching.

Finance and Feasibility Studies

- Managing macroeconomic and industry studies.
- Preparing financial feasibility studies that evaluates the viability and potential profitability of a development projects.
- Authoring economic and financial modeling that allows their users, public institutions or private companies, to identify specific economic or financial outputs against a set of assumptions
- Preparing business plans to include country and industry reviews, SWOT analysis, mission and strategy, management structure, managerial and operational guidelines, financial model and detailed financial forecasts, capital structure, and recapitulating recommendations.
- Client representation in private placements and structuring of corporate financial transactions.

Project and Construction Management

- Managing the pre-construction, construction and post-construction phases within the development cycle starting from the concept design phase through the final project handover.

Marketing and Sales Management

- Devising the marketing positioning for the development projects.
 - Selecting and managing branding and marketing agencies.
- Preparing sales documents.
- Managing market studies and surveys that include both desk and market surveys on existing or contemplated products or services.
- Devising sales strategies.
- Appointing and managing sales agencies.

Legal Services

- Establish and manage strategic alliances with international corporate and real estate law firms to cover different judicial systems in countries of operations.
- Coordinate and align the works of law firms with the desired development objectives and processes.
- Prepare land sales, land lease and real estate development contracts and administer them.

BOARD AND MANAGEMENT

In order to achieve the highest possible standard for the services to be rendered to its clients, Millennium relies on its collective in-house expertise and professional advisors to provide its professional services. The collective experience of Millennium staff covers a broad range of project spanning all over.

The Board of Millennium Development International (Holding) is composed of:

- **Ali Kolaghassi**
Chairman of the Board of Directors
- **Oussama Kabbani**
Vice Chairman

The Board of Directors of Millennium Development s.a.l. is composed of:

- **Oussama Kabbani**
Managing Director
- **Dawood Al Ghouli**
Member of the Board
- **Safwan Kabbara**
Member of the Board

**The senior management of Millennium Development
s.a.l. is composed of:**

- **Jamal Abed** MIT 88, Masters of Science in Architecture Studies
Director, Planning and Design
- **Marwan Salhab** Teesside Polytechnic University 82, BS in Mechanical Engineering
Director, Finance & Administration
- **Fadi Madhoun** Syracuse University 92, MBA 87 MS Civil Engineering & Const. Mgt.
Director, Project Management
- **Labib Abs** University of Birmingham 84, MSc (Eng) in Construction Management
Director, Construction
- **George Azar** AUB 89, BS Economics; University of Notredam 94, MBA
Acting Director, Project Finance
- **Richard Palkinghome** Bachelor of Architecture, University of NSW, Australia 1986
Country Manager - Malaysia
- **Majed Fattal** M.S. in Architecture and Ph.D. candidate in Real Estate Management,
Carnegie Mellon University, USA
Country Manager - UAE

COLLABORATING FIRMS

Millennium Development s.a.l. has collaborated with a variety of prestigious international firms to undertake its planning and development missions including:

Cezar Pelli and Associates, USA |
competitor on the Landmark Project

HOK Group, Canada |
competitors and consulting firm on Al-Shamiyah

Gensler, USA |
competitors and consulting firm on Al-Shamiyah

Skidmore, Owings and Merrill, USA |

Aedas International |
architect on Kazakhstan mixed-use project

Koetter Kim Associates |
principal planners on Aktau New City

Sasaki and Associates |
principal landscape master planners on Aktau New City

Creative Kingdome |
master planners for Saraya Islands Resort

Godwin Austin Johson |
master planners for Saraya Bandar Jissah Resort

Ellerbe Becket, Inc., USA |
competitor on Jabal Omar Project

Parsons International, USA |
competitor on Jabal Omar Project

Parsons Brinkerhoff (PB), USA |
competitor on Jabal Omar Project

DMJM, Frederic Harris, USA |
transportation advisors on Makkah Western Gateway

Murray and Murray/BIA, Canada |
competitors on Makkah Western Gateway

IBI Group, USA |

transportation advisors on Makkah Western Gateway, and Al-Shamiyah

Atelier Jean Nouvel, France |

competitor on the Landmark Project

Rem Koolhaas, OMA, Holland |

competitors on Makkah Western Gateway

Architecture Studio, France |

competitors on Makkah Western Gateway

Ricardo Bofill Taller de Arquitectura, Spain |

competitor on Jabal Omar Project

Anthony Bechou |

architect for Wadi Hills Residential Development

T.R. Hamzah and Yeang, Malaysia |

competitor on Jabal Omar Project

Rassem Badran Associates, Jordan |

competitor and consultant on Jabal Omar Project

Saudi Diyar Consultants, Saudi Arabia |

consulting planners and urban designers

Omraania & Associates, Saudi Arabia |

competitor on Jabal Omar Project

Saudi Consult, Saudi Arabia |

competitor on Jabal Omar Project

Nabil Gholam Architect, Lebanon |

architect and urban designer for Minsk

Dar Al Handasah, Shair and Partners, Lebanon |

competitor on Jabal Omar Project

Khatib and Alami, Infrastructure |

engineers on Aktau New City

Laceco International, Lebanon |

planners on Amman and Jeddah

Nabih Sinno | architect

AARCH | architect

Sets | infrastructure auditing

Money Line Inc, Lebanon | market analysts

Pro-Finance, Lebanon | financial analysts

Erga Group Architects and Consulting Engineers, Lebanon |

planners for Jabal Omar

Healy and Backer/Michael Dunn Associates, Lebanon, London |

real estate advisors

GA Consult | corporate finance and feasibility studies

AME | electro-mechanical auditors

Mores | environmental engineering

Rodolph Matter | structural engineers

Barbanel | electro-mechanical engineers

Fluid | communication design consultants of Millennium

Saatchi & Saatchi | marketing and branding agency

Impact BBDO | marketing and branding agency

Publicis | marketing and branding agency



CLIENTS

Millennium Development s.a.l. has collaborated with a variety of prestigious regional and local clients including:

Global Capital Malaysia

Iskandar Financial District - South Johor, Malaysia | Development Management for a new financial district.

Kazemir Holdings Kazakhstan/UAE

Aktau New City - Aktau, Kazakhstan | Development Management for a 1,000,000 people city.

Aktau Parks - Aktau New City, Kazakhstan | Development Options Study for a 25,000 people mixed-use district.

Aktau Central Business District - Aktau New City, Kazakhstan | Development Options Study for a mixed-use district.

Hotel and Leisure District - Aktau New City, Kazakhstan | Development Options Study for hotels, casino and retail district.

Aktau Pearl - Aktau New City, Kazakhstan | Development Options Study for high end waterfront and golf community.

Aktau Hotel - Aktau City, Kazakhstan | Development Options Study for high-end waterfront and golf community.

Aktau Airport - Aktau City, Kazakhstan | Development Options Study for high-end waterfront and golf community.

Saraya Holdings Jordan/UAE

Saraya Islands Resorts - Ras Al Khaimah, UAE | Master Planning Management for a resort community.

Saraya Bandar Jissah Resorts - Bandar Jissah, Sultanate Of Oman | Master Planning Management for a resort community.

Saraya Algiers Resorts - Algeria | Business Development Consulting for a resort community.

Saraya Dead Sea Resorts - Jordan | Business Development Consulting for a resort community.

Al-Oula for Development KSA

HRH King Abdullah Mosque - Makkah, KSA | Design Management for a new royal mosque.

Makkah Development and Construction Company (MCDC) KSA

Jabal Omar Development - Makkah, KSA | International Design Competition Management.

Jabal Omar Design Master Planning Management - Makkah, KSA | Master Planning Management for a mixed-use project.

King Abdul Aziz Road - Makkah, KSA | Development options studies around a new private transit corridor in Makkah.

Ajyad Hospital - Makkah, KSA | Deal analysis for public and private development venture.

Al-Salam for Global Urban Development Saudi Arabia/Lebanon

Sannine Zenith Lebanon - Sannine, Lebanon | Master Planning Management for a resort community.

The Saint Charles City Center s.a.l. Lebanon

Saint Charles City Center - Beirut, Lebanon | Development options scenarios and valuations studies.

Al-Shamiyah for Development KSA

Al-Shamiyah Redevelopment - Makkah, KSA | Master Planning Management for mixed-use community.

The Landmark Development Company Lebanon

The Landmark Mixed-Use Project Development - Beirut, Lebanon | Management for a mixed-use project.

Agora Shopping Mall - Beirut, Lebanon | Development Audit for a 50,000 sq.m. mall.

National Resources Investments and Development Corporation (MAWARED) Jordan

Al-Abdali, Amman - Jordan | Development strategy and design management of new downtown in Amman.

Saudi Oger/ Real Estate Investment KSA

Ajyad Citadel - Makkah, KSA | Design and Development Concept.

The Old Airport Site - Jeddah, KSA | An option for the redevelopment of the unused site.

Minsk Hotel and Commercial Center - Minsk, Bella Russia | Development option for a hotel and shopping mall in Minsk.

Horizon Development Company Lebanon

Mixed-Use Development Projects - Verdun, Beirut | Development options studies for variety of private sites in Beirut.

HRH Prince Faisal Bin Abdul Majid Bin Abdul Aziz Al-Soud KSA

Private Palace and Beach House | Project management for the construction of a private beach house.

Jeddah Cable Factory KSA

Factory Expansion - Jeddah, KSA | Project Management for the construction of cable factories.

Park Hill Holdings Lebanon

Residential Development - Beirut, Lebanon | Project Management for the construction of a private compound.

The Iskandar Financial District is one of nine parcels that come together to create Medini - Iskandar, Malaysia; a core component of the Iskandar Development Region. The overall master plan of the Iskandar Development Region is managed by the Malaysian Authorities. The Iskandar Financial District overlooks the Straits of Johor, that lie between Malaysia and Singapore and is envisioned to showcase South Johor and Malaysia's economic health and vibrancy.

As a thriving high-density commercial mixed-use area, the Iskandar Financial District is anchored by the diverse activities of the international finance center. A full range of land uses and functions are planned; including office, retail, residential, hotel and leisure, recreation and public amenities, all fully supported by convenient public transit, roads and parking, open space network and infrastructure. The total development program is 4,283,975 sqm.

The Iskandar Financial District planning approach incorporates a variety of key values:

- Provide urban development that advances long-term economic development and international investment within Malaysia.
- Creates distinctive architectural and urban design elements that establish this new city a unique global destination.



- RESPONDS TO REGIONAL PLANNING AND ADJOINING DISTRICTS TO PROVIDE EFFECTIVE FUNCTIONAL LINKAGES AND CONSISTENT URBAN DESIGN CHARACTER.
- OFFERS UNIQUE WORKING AND LIVING ENVIRONMENTS FOR RESIDENTS AND VISITORS; VIA ITS VIBRANT SETTING.
- ENHANCES PUBLIC LIFE BY ADVANCING DYNAMIC AND MEANINGFUL INTERACTION BETWEEN THE PEOPLE, THE FUNCTIONS AND AMENITIES.
- CREATES BUSTLING VENUES WITH ACTIVITIES OCCURRING 24 HOURS A DAY, 7 DAYS A WEEK.

- PROMOTES ENVIRONMENTALLY RESPONSIBILITY, SUSTAINABLE AND RESOURCE EFFICIENCY WITHIN EVERY ASPECT OF THE COMMUNITY.
- BALANCES THE NEEDS OF TRANSPORTATION AND PEDESTRIANS THROUGHOUT THE DISTRICT; DELIVERING SAFE, ATTRACTIVE AND VALUABLE CIRCULATION PATHWAYS AND ENVIRONMENTS.
- ENGAGES THE WORLD'S INTELLIGENT NETWORKS OF INFORMATION TO FURTHER KNOWLEDGE, HEALTH, BUSINESS, ENTERTAINMENT, TRAVEL AND CULTURE IN ALL ASPECTS OF LIFE.

Development Managers	ROLE
Global Capital	CLIENT
Gensler	CONSULTANT
Not Disclosed	TDC
1,427,128 sqm	SITE AREA



Built on a site within proximity to an abundant reserve of oil and gas and capitalizing on its role of bridging continents through revival of the famed silk road in Kazakhstan, Aktau new City establishes itself as the pearl of the Caspian and the sun of Central Asia. The city secures the well being of all its inhabitants while standing at the forefront of the development. Aktau New City is a destination geared to foster growth and prosperous business development.

The scale of the project mandates Kazemir Aktau to act both as a land and as a real estate developer.

As a land developer, Kazemir Aktau Development will provide necessary infrastructure for portions of the land and will incrementally invest further infrastructure as necessary. In essence, the area that will be partially serviced in the first phase is the water front area stretching over the length of the project and at a depth of 12 km.

As such, many areas can be developed by Kazemir Aktau and/or sold to other developers to be developed as per the master plan regulations.



Development Managers	ROLE
Kazemir Aktau Development	CLIENT
Koetter Kim & Associates [Lead Master Plan Consultant]	CONSULTANT
USD 40 Billion	TDC
40,000,000 sq.m.	SITE AREA



The development strategy targets four areas for development being:

- Aktau Parks, a mixed-use fully serviced district.
- The Central Business District.
- The Hotel and Leisure District offering superb development opportunities in hotels, resorts, retail, luxury condominiums and a casino.
- The Caspian Pearl, a gated community of high exclusive villas and a golf course.



Aktau Parks will be the first district to be constructed in Aktau New City. As the first residentially intense mixed-use district of this kind to be realized in the new city, Aktau Parks will serve as a comprehensive model and a working prototype for subsequent district and neighborhood development site-wide as well as an exemplar of the basic principles that are put forth to guide the overall realization of New City. It will announce the new identity of the city highlighting the future promise of social, economic, cultural and touristic developments.

Aktau Parks will introduce to its people a new era of quality living, where good health, comfort and prosperity form the main traits of its urban fabric.

The urban design principles that were applied to meet these qualities include:

- Compact street and pedestrian oriented multi-use development.
- Continuous and varied inter-relationships between greenery and built form.



Development Managers	ROLE
Kazemir Aktau Development	CLIENT
Koetter Kim & Associates [Lead Master Plan Consultant]	CONSULTANT
Not Disclosed	TDC
600,000 sq.m.	SITE AREA



- Transportation types and networks that dramatically reduce automobile dependency.
- The making of an inspiring and sustainable (social, economic and environmental) seaside city that reflects both the long traditions of the region and the opportunities of modern technology.



Aktau New City CBD is sited at a magnificent seaside location- almost at the center of gravity between the old city and the new development. The City Center is both the active and symbolic heart of the city.

This is an intensely pedestrian environment presenting a rich combination of retail and trade activities, high-rise and mid-rise corporate office facilities and conference/convention installations – and hotel/residential uses all organized around a system of public gardens, canals and a number of building related public space destinations. This district is the principle public location of the city.

The skyline - with the Aktau New City Energy Tower – the centerpiece of new Aktau's business activities – is located in the northern portion of the City Center site with the intention that high-rise office structures conglomerate around it becoming part of this district's cityscape and identity.

With guidelines to encourage this to happen, the expected result is to produce, over time, a memorable and graceful skyline --highlighting the symbolic and iconic skyline as one of new Aktau's primary identifying elements.



Development Managers	ROLE
Kazemir Aktau Development	CLIENT
Koetter Kim & Associates [Lead Master Plan Consultant]	CONSULTANT
Not Disclosed	TDC
1,795,000 sq.m.	SITE AREA



Towards the sea, bordering the business district and surrounded by the major arteries of the city the Hotels and Leisure District is conceived as the anchoring hub of amusement and entertainment of Aktau New City.

The sparkling block of the district is the entertainment city core where casinos, nightclubs and hotel services will create an attractive place. The hospitality core, compiles a shopping mall, retail, hotels, amusement, entertainment and thematic leisure events introducing the new city as the Caspian Sea foremost leisure destination.

In addition, there is an upscale residential neighborhood and mixed-use core that will offer an attractive place to live. The district's strategic location would potentially act as the city's tourist gate announcing a lively and highly animated hospitality and entertainment package as well as an attractive place of high quality urban living.

Being on the Caspian, leisure finds its mark with the featured sea side resort, boasting the best in sceneries and services.



Development Managers	ROLE
Kazemir Aktau Development	CLIENT
Aedas [Master Plan Consultant]	CONSULTANT
Not Disclosed	TDC
900,000 sq.m.	SITE AREA

The master plan is build around four major concepts:

- The urban conglomeration is designed as a mosaic reflecting the complex forms and activities that are spurred by the culture of the place.
- The incidental topography of the site forming a canyon is capitalized on in the master plan through its marked urban form delineated by a zizag road.
- Neighborhoods are interfaced with the peculiar intensive activities of functions that are more public in nature by lakes.
- The whole is interwoven by well structured walkways that provide spontaneous and rich experience.

Towers form the main landmark of the project. These are located on the cornice with enough porosity to enable continuous vistas from the depth of the district to the Caspian Sea.



Along the North end of the city's cornice lies the Caspian Pearl, featuring a harbor and marina facilities, along with three spectacular seaside residential communities. The existing reef patterns in the shallows are utilized as the base for a new jetty system protecting a harbor, public and private marina basins and a related canal layout. These three seaside high-end residential communities enjoy the seclusion and ambience of small seaside villages. Following this tradition, these seaside villages utilize villa and courtyard residential building types and larger defined courtyards of common activities, services and retail/service functions. The Caspian Pearl will also feature hotels and restaurants. Additional amenities include a variety of green garden and terrace spaces and a seaside 18-hole golf course.



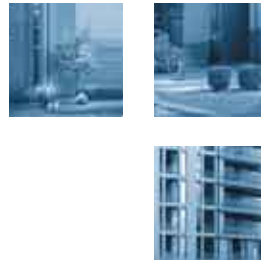
Development Managers	ROLE
Kazemir Aktau Development	CLIENT
Architecture Studio	CONSULTANT
Not Disclosed	TDC
4,000,000 sq.m.	SITE AREA



Aktau Hotel

Aktau City, Kazakhstan

A business development proposition for a 250 Keys modern hotel in the old city of Aktau. The site is set on the shore's natural cape with spectacular view over the Caspian Sea. A preliminary design has been presented and an agreement with an operator is in the making. Once finalized, MDI will continue its development management until project handover. The shape of the hotel emerged out of the site characteristics enabling sea views from both hotel wings.

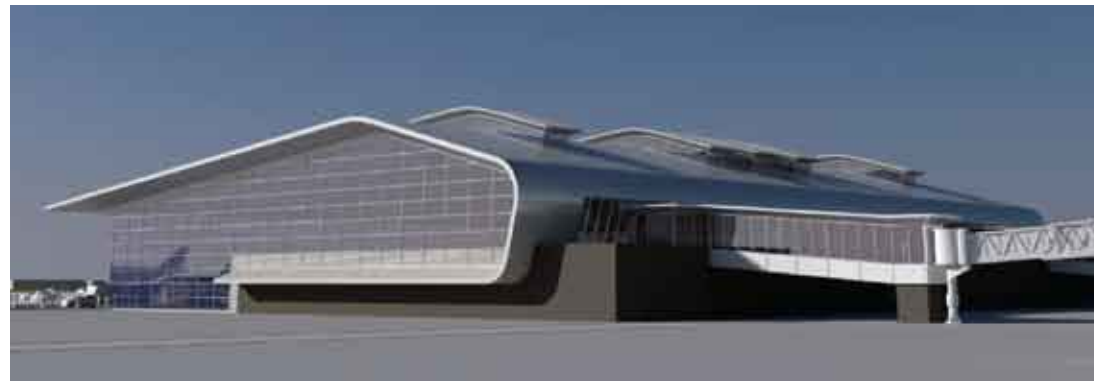


Business Development Strategists	ROLE
Kazemir Holding & Saraya Holdings	CLIENT
Nabih Sinno [Architecture Design Consultant]	CONSULTANT
Not Disclosed	TDC
7,270 sq.m.	SITE AREA

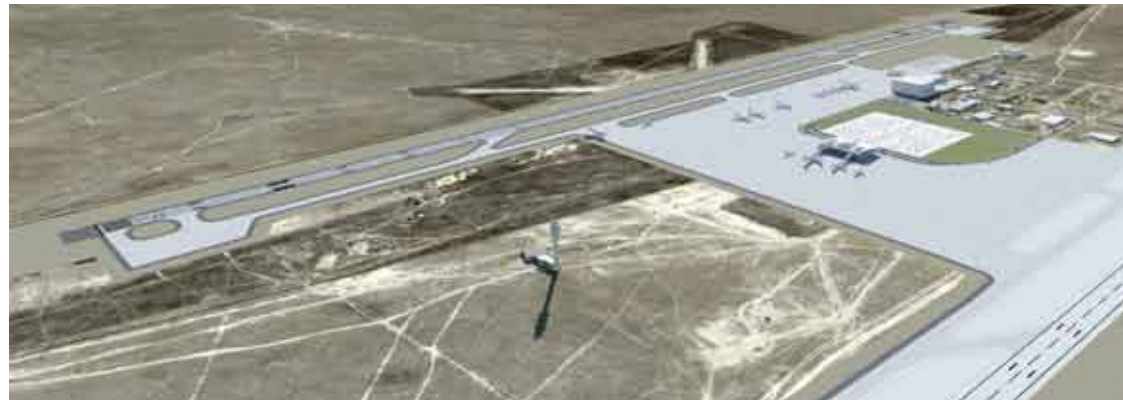


The city airport at Aktau, Kazakhstan is anticipated to see significant growth to the year 2015 and beyond. Efficient planning for that growth requires an airport plan that will make best use of existing facilities, keep the current airport operational to the greatest extent possible, and make certain that investments in new construction are not lost, nor require demolition, in future airport expansion phases.

The need for a state-of-the-art, modern airport for the city of Aktau is spurred by the newly developed trade route or Traceca as well as the new role that the new city of Aktau will be playing to support the economic boom of the oil and gas as well as its downstream industries. The design envisioned to start to meet the need for 350 passengers /hr reaching double this capacity in 15 years. The concept design has been presented to Authorities awaiting feedback.



Business Development Strategists	ROLE
Almaty Investment Limited	CLIENT
Gensler [Master Plan Consultant]	CONSULTANT
Not Disclosed	TDC
5,500,000 sq.m.	SITE AREA



Minsk Hotel and Commercial Center

Minsk, Bella Russia

Prepared a full business plan for the development of a mixed-use project including a hotel and shopping center in the heart of Bella Russia, in Minsk. The project included the use of the existing water sheet for cultural events and ice skating.



Business Development	ROLE
Saudi Oger	CLIENT
NG Architecture	CONSULTANT
USD 150 Million	TDC
25,000 sq.m.	SITE AREA



Darb Al-Khalil

Makkah, Kingdom of Saudi Arabia

Darb Al-Khalil, is the urban development of Al-Haram Al-Shareef Southern Gateway. The site is strategically located, within Makkah Central District, few hundred meters away from the southern edge of Al-Haram Al-Shareef. Darb Al-Khalil's site occupies the southern section of Wadi Ibrahim (known as Mesfalah) between the first and the second ring road. Considered one of the world largest single urban developments, Darb Al-Khalil features 1,150,000 sq.m. of mixed-use facilities including a multi-storey shopping and parking podium towered by a series of high-rise, hotels and furnished apartments.



Development Strategists	ROLE
Al Hijra Urban Development Company	CLIENT
Gensler	CONSULTANT
USD 7 Billion	TDC
65,000 sq.m.	SITE AREA



Al-Shamiyah Redevelopment

Al-Shamiyah, Kingdom of Saudi Arabia

As lead development strategists, Millennium was entrusted in leading potentially the largest urban redevelopment project in Saudi Arabia. The project aims at the redevelopment of a 1.38 sq.km hilly site - the Shamiyah District - facing the northern edge of the Haram al-Shareef (the great mosque) in Makkah.

The project is composed of three zones. A southern zone of 35,000 m² is dedicated to the expansion of the northern piazza of the Haram; a middle zone of 980,000 m² geared towards total redevelopment; the eastern and western zones of 464,000 sq.m. assigned to rehabilitation.

The final master plan is a result of an evolutionary design process in coordination with the Higher Commission for the Development of Makkah that started with six different master plan alternatives. Collaborators on the master plan study included: Architecture Studio, Dar al Omran, Gensler, Hamzah & Yeang in partnership with Saud-Consult, HOK, & Al-Wakeel in partnership



Development Strategists	ROLE
Al - Shamiyah Development Company	CLIENT
Gensler	CONSULTANT
USD 8.6 Billion	TDC
1,400,000 sq.m.	SITE AREA



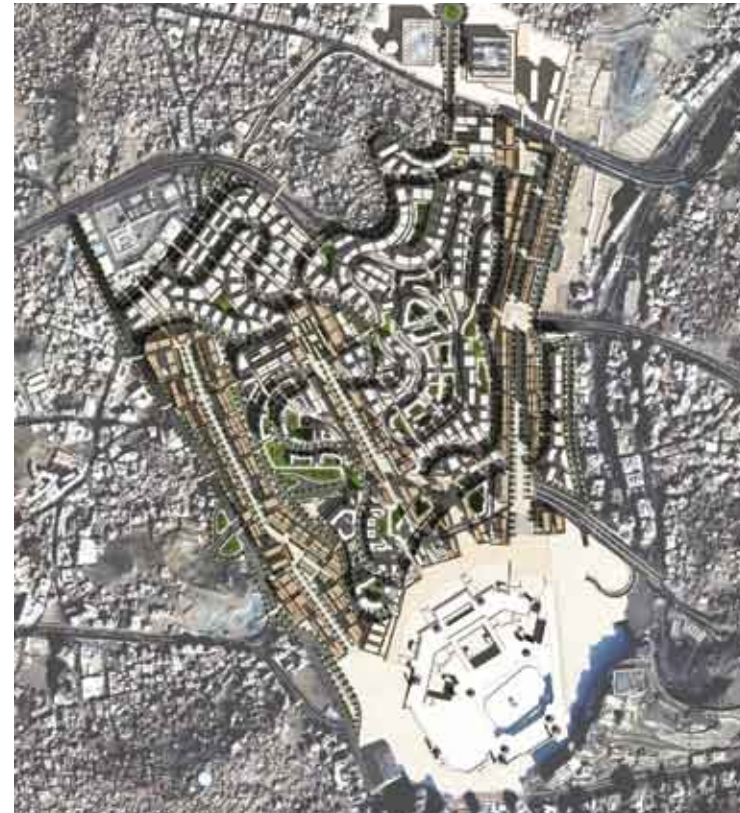
with M. Hamouie. Millennium acted as the lead strategist, prepared necessary design briefs, and managed the full planning process and public negotiations process, and prepared the preliminary financial strategy and feasibility study for the project.

The concept of the master plan is characterized by the following principles:

- Segregation of the pedestrian flow from the traffic to ensure public safety.
- Unlocking the value of land around the Haram and providing a more balanced value across the territory.
- Creating a multifaceted uses

for the public spaces depending on the [peak] season and times of prayer.

- Preserving the mountainous characteristics of the site.
- Managing massive pedestrian flow from the Haram to the site with proper negotiation of the change in topography.
- Ensuring an effective public transportation and proper vehicular and parking service to the area.
- Creating the proper medium to ensure consensus among stakeholders.



Authored the development strategy and managed an international design competition and developed the preferred solution for a new multi-modal transport and development corridor for the city of Makkah. The purpose of this competition is to provide the Holy Muslim city of Makkah, in the Kingdom of Saudi Arabia, with a vision for the development of a new access corridor, named Makkah's Western Gateway (MWG) linking the Jeddah Highway to the first ring road and the Haram.

The development of MWG aims to show Makkah's persistence in creating an environment characterized by both its urbanity and religious culture. The MWG is conceived as a mixed-use corridor accommodating both a rapid transit mode and express/local roadway facilities.

The Gateway links the western entry point of Makkah to Jabal Omar through the First Ring Road, cutting through city areas with dilapidated buildings and under-utilized land. The Gateway will cross two existing main roads, and is conceived to have a number of mass transit stations

and two multi-modal terminals at its ends.

The aim of the MWG development project is to meet the increasing pressure to accommodate pilgrims and seasonal visitors, solve problems of informal settlements, inadequate utility services and withering building /fabric, and expand the city's mass-transit services.



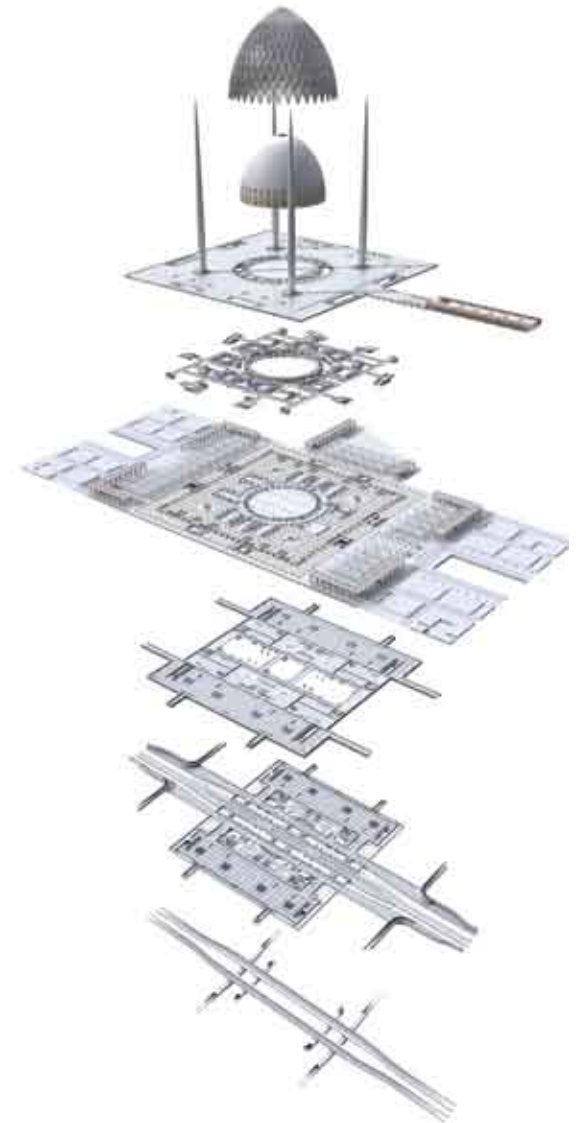
Development Strategists	ROLE
MCDC	CLIENT
Architecture Studio	CONSULTANT
Not Disclosed	TDC
4000 m length – 150 m width	SITE AREA



Vision development, conception and preliminary development studies of a state-of-the-art, modern iconic mosque in Makkah, Saudi Arabia. Project is destined to provide a new milestone in mosque architecture in the Arab and Muslim world. The architectural language builds on the simplicity and the power of the form. The landmark contextual identity demarcates a cultural and religious center for the city of Makkah parallel to that of the Holy Mosque of Makkah. The symbolism of the gateway overwhelms the center of the main access to the central area of Makkah and contains one Bus Rapid Transit station towards the Haram. The technical innovation represents structural marvels with the largest religious dome and the highest minarets in the world.



Vision Makers	ROLE
Al Oula for Development	CLIENT
Architecture Studio	CONSULTANT
USD 300 Million	TDC
225,000 sq.m.	SITE AREA



Ajyad Citadel Project

Makkah, Kingdom of Saudi Arabia

Authored a development strategy for a mixed-use redevelopment around Ajyad historic citadel in Makkah, including its transformation to a cultural and service center.



Development Strategists	ROLE
Saudi Oger	CLIENT
NG Architecture	CONSULTANT
Not Disclosed	TDC
15,000 sq.m.	SITE AREA



Jabal Omar Development

Makkah, Kingdom of Saudi Arabia

Set up an international competition and acted as the strategic entity for the redevelopment of a site opposite the holy mosque in Makkah. The project became a landmark in the complex planning process between public and private parties. More than 15 international firms were managed to prepare various development options.



Development Strategists	ROLE
MCDC	CLIENT
International Competition	CONSULTANT
Not Disclosed	TDC
230,000 sq.m.	SITE AREA



MDI's vision of the potential of the airport site is based on unlocking the valve of the city growth towards the north. The concept presents the following features:

- Water is dredged within the site to create a central feature for the development.
- Two main thorough ways form the two main spines for the business development of the site
- The intersection is demarcated by a main tower forming the main landmark of the site.
- Bulk activities such as expos and fairs make use of the available structure of the airport
- Educational facilities interface between the business and residential districts
- Central Parks form the buffer between the residential quarters and surrounding highways
- Neighborhood parks extend from the central park and filtrate into the neighborhood forming a continuous web of greenery providing necessary amenity for the residents.



Development Strategists	ROLE
Hines	CLIENT
Millennium Development International	CONSULTANT
Not Disclosed	TDC
7,600,000 sq.m.	SITE AREA



Jeddah New Central District

Jeddah, Kingdom of Saudi Arabia

Jeddah New Central District is a new mixed-use city center for Jeddah on an empty land previously used by the airport. Project includes a high-rise office spine, a commercial hub, residential neighborhoods, parks, a sport city, a cultural center and an extension to an existing University Campus.



Development Strategists	ROLE
Saudi Oger	CLIENT
LACECO, Saudi Diyar, EDAW	CONSULTANT
Not Disclosed	TDC
41,500,000 sq.m	SITE AREA



Conception Bandar Jissah/Qantab Beach is a site located 12 kilometers south east of Muscat the capital of Oman. It occupies an area of approximately 2,500,000 m² with 7a30 meters beach front overlooking the spectacular Gulf of Oman and the Arabian Sea.

The Saraya Bandar Jissah will reflect the vision of the overall development, and will consist of a residential community/second homes, spa, sports club, a 7 and 5 star resort hotel. Also included within the project will be the rejuvenation of the abandoned Fishermen village located close to the beach, animating it into a market and lounges and specialty restaurants area.

Weaving through the valley, an artificial wadi will be introduced into the site, providing irrigation for the palm groves and naturally cooling the micro-climate of the valey floor for the developments. The wadi may also be used as a waterway transportation link connecting the different components of the project together and a unique experience to explore the site.

Saraya Bandar Jissah will become the name synonymous with subtle extravagance.



Development Strategists	ROLE
Saraya Holdings	CLIENT
GAJ	CONSULTANT
Not Disclosed	TDC
2,500,000 sq.m.	SITE AREA



Saraya Islands Resorts

Ras Al Khaimah, UAE

Capitalizing on Ras Al Khaimah's unique location between Al Hajar mountains and the sea, and based on the navigation and cultural heritage of its people, Saraya Islands offers its users with series of calming experiences that are unique to this special environment in the UAE. Composed over five distinct naturally formed islands, the project positions Ras AL Khaimah as a new and worldly destination for high end resorts, second home waterfront villas, and a destination for shopping, entertaining and vacationing.



Development Strategists	ROLE
Saraya Holdings	CLIENT
Creative Kingdome	CONSULTANT
Not Disclosed	TDC
1,000,000 sq.m.	SITE AREA



Prepared the vision and development strategy for a new downtown in Amman composed of a mixed-use development including the campus for the new American University of Jordan. The development strategy was also built on a proper feasibility study and market research. MDI played the role of an advisor on negotiating the deal between the public sector and the investment company.



Development Strategists	ROLE
Saudi Oger & Mawared	CLIENT
LACECO	CONSULTANT
Not Disclosed	TDC
350,000 sq.m.	SITE AREA



Wadi Hills Residences

Central Business District - Beirut, Lebanon

Wadi Hills Residences is a luxury gated residential community, located in the prestigious Wadi Abou Jamil neighborhood of the Beirut Central District.

Wadi Hills Residences is a 22,000 sq.m development, consisting of 7 buildings, and providing a total number of 61 apartments, in a choice of simplexes, townhouses and penthouses.

Millennium Development is responsible for the planning, design and construction management of the project, and issued the original business plan, fund raising prospectus, as well as setting the marketing and sales strategies adopted by the developer.



Project Managers/Investor	ROLE
Wadi Hills sal	CLIENT
Anthony Bichou - Nabih Sinno	CONSULTANT
Not Disclosed	TDC
8,000 sq.m.	SITE AREA



MILLENNIUM
DEVELOPMENT



Sannine Zenith Lebanon

Sannine, Lebanon

Prepared the development strategy for a mountainous site dedicated for an all-season resort community, including skiing and golf. Conceived of the development concept, the business model and managed the master planning team of twelve different offices. The management efforts included the reparation of the marketing, exhibition and road show material.



Development Strategists	ROLE
Al Salam Group	CLIENT
NG Architecture	CONSULTANT
USD 2.5 Billion	TDC
100 million sq.m.	SITE AREA



Park Hills Residences

Beirut, Lebanon

Project management for the construction of a 27-storey residential tower in Beirut. The total built-up area is 26000m². The building comprises luxury apartments of 630m² each. Additionally, a duplex and a triplex will cap the building hence providing luxury living with uninterrupted 360deg views. Building facilities include 24hr security and maintenance service, landscaped areas, health club with a swimming pool and a children's play area.

The design provides a clever answer to ensuring value to all levels of the building.



Project Managers	ROLE
MECG	CLIENT
NG Architecture	CONSULTANT
Not Disclosed	TDC
3,000 sq.m.	SITE AREA



Saint Charles City Center

Beirut, Lebanon

Prepared various development options for a war torn and damaged property in Beirut including feasibility studies, legal advisory, and redevelopment scenarios.



Development Advisors	ROLE
The Saint Charles City Center Company	CLIENT
Millennium Development International	CONSULTANT
Not Disclosed	TDC
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The Landmark Mixed-Use Project

Central Business District - Beirut, Lebanon

The Landmark mixed-use project is located in the very heart of Beirut. Process includes managing a design competition amongst three international architects, lobbying for zoning change administration, program development and evaluation, administering the design process, and providing full project management services. The project comprises a retail center, a hotel with serviced apartments, entertainment center with 11 cinemas, health and spa, luxury apartments and 8 floors of underground parking.





Client Representation and Project Management	ROLE
The Landmark Company	CLIENT
Atelier Jean Nouvel	CONSULTANT
USD 450 Million	TDC
150,000 sq.m.	SITE AREA



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