



Millennium Development is a development management firm established in 1999 in Beirut, Lebanon to provide integrated and one-stop shop services for large-scale and mixed-use projects. Millennium Development is a subsidiary of Millennium Development International (MDI) an investment holding specializing in hospitality and mixed-use real estate development and land development.

Millennium's expertise is all-encompassing, and is delivered under the umbrella of "development management" whether for real estate projects, land development projects or a combination of the two. Millennium can also offer custom tailored services for certain parts of the real estate development cycle, if required.

In addition, Millennium enjoys close working relationships with various world renowned consultants to call upon their expertise when required during the various stages of the project development cycle..

Millennium key employees and directors have more than twenty years of professional expertise in the fields of Real Estate Development, Urban Planning, Urban Design, Architecture, Finance, Project and Construction Management, and are graduates of Ivy League and European Universities. The multidisciplinary background of the company's key staff empowers it to provide services in all aspects of real estate and land development projects, large scale planning, urban design, and project management.

INTRODUCTION

THE COMPANY'S SERVICES

Millennium's multidisciplinary background enables it to provide a variety of custom-tailored services for its clients ;such as

Planning and Design Management

- Site evaluation and selection
- Setting planning and development strategies
- Authoring planning and development programs
- Selecting, managing and coordinating the works of consulting firms
- Authoring and managing architectural competitions
- Preparing development briefs to control the development processes
- Authoring urban design guidelines
- Setting up shows and exhibitions for project launching

Finance and Feasibility Studies

- Managing macroeconomic and industry studies
- Preparing financial feasibility studies that evaluates the viability and potential profitability of a development projects
- Authoring economic and financial modeling that allows their users, public institutions or private companies, to identify specific economic or financial outputs against a set of assumptions
- Preparing business plans to include country and industry reviews, SWOT analysis, mission and strategy, management structure, managerial and operational guidelines, financial model and detailed financial forecasts, capital structure, and recapitulating recommendations
- Client representation in private placements and structuring of corporate financial transactions

Project and Construction Management

- Managing the pre-construction, construction and post-construction phases within the development cycle starting from the concept design phase through the final project handover

Marketing and Sales Management

- Devising the marketing positioning for the development projects
- Selecting and managing branding and marketing agencies
- Preparing sales documents
- Managing market studies and surveys that include both desk and market surveys on existing or contemplated products or services
- Devising sales strategies
- Appointing and managing sales agencies

Legal Services

- Establish and manage strategic alliances with international corporate and real estate law firms to cover different judicial systems in countries of operations
- Coordinate and align the works of law firms with the desired development objectives and processes
- Prepare land sales, land lease and real estate development contracts and administer them

BOARD AND MANAGEMENT

In order to achieve the highest possible standard for the services to be rendered to its clients, Millennium relies on its collective in-house expertise and professional advisors to provide its professional services. The collective experience of Millennium staff covers a broad range of project spanning all over

The Board of Millennium Development International (Holding) is composed of:

- Oussama Kabbani
Managing Director
- Labib Abs
Board Director
- Fadi Madhoun
Board Director
- Jamal Abed
Board Director
- Marwan Salhab
Board Director

The senior management of Millennium Development
s.a.l. is composed of:

- Oussama Kabbani
Managing Director
Harvard 88, Masters of Architecture in Urban Design
- Jamal Abed
Director, Planning and Design
MIT 88, Masters of Science in Architecture Studies
- Marwan Salhab
Director, Finance & Administration
Teesside Polytechnic University 82, BS in Mechanical Engineering
- Fadi Madhoun
Director, Project Management
.Syracuse University 92, MBA 87 MS Civil Engineering & Const. Mgt
- Labib Abs
Director
International Business Development
University of Birmingham 84, MSc (Eng) in Construction Management
- George Azar
Acting Director, Project Finance
AUB 89, BS Economics; University of Notredam 94, MBA



COLLABORATING FIRMS

Millennium Development s.a.l. has collaborated with a variety of prestigious international firms to undertake its planning and development missions including

| Cezar Pelli and Associates, USA
competitor on the Landmark Project

| HOK Group, Canada
competitors and consulting firm on Al-Shamiyah

| Gensler, USA
competitors and consulting firm on Al-Shamiyah

| Skidmore, Owings and Merrill, USA

| Aedas International
architect on Kazakhstan mixed-use project

| Koetter Kim Associates
principal planners on Aktau New City

| Sasaki and Associates
principal landscape master planners on Aktau New City

| Creative Kingdome
master planners for Saraya Islands Resort

| Godwin Austin Johson
master planners for Saraya Bandar Jissah Resort

| Ellerbe Becket, Inc., USA
competitor on Jabal Omar Project

| Parsons International, USA
competitor on Jabal Omar Project

| Parsons Brinkerhoff (PB), USA
competitor on Jabal Omar Project

| DMJM, Frederic Harris, USA
transportation advisors on Makkah Western Gateway

| Murray and Murray/BIA, Canada
competitors on Makkah Western Gateway

| IBI Group, USA
transportation advisors on Makkah Western
Gateway, and Al-Shamiyah

| Atelier Jean Nouvel, France
competitor on the Landmark Project

| Rem Koolhaas, OMA, Holland
competitors on Makkah Western Gateway

| Architecture Studio, France
competitors on Makkah Western Gateway

| Ricardo Bofill Taller de Arquitectura, Spain
competitor on Jabal Omar Project

| Anthony Bechou
architect for Wadi Hills Residential Development

| T.R. Hamzah and Yeang, Malaysia
competitor on Jabal Omar Project

| Rassem Badran Associates, Jordan
competitor and consultant on Jabal Omar Project

| Saudi Diyar Consultants, Saudi Arabia
consulting planners and urban designers

| Omraania & Associates, Saudi Arabia
competitor on Jabal Omar Project

| Saudi Consult, Saudi Arabia
competitor on Jabal Omar Project

| Nabil Gholam Architect, Lebanon
architect and urban designer for Minsk

| Dar Al Handasah, Shair and Partners, Lebanon
competitor on Jabal Omar Project

| Khatib and Alami, Infrastructure
engineers on Aktau New City

| Laceco International, Lebanon
planners on Amman and Jeddah

Nabih Sinno | architect

AARCH | architect

Sets | infrastructure auditing

Money Line Inc, Lebanon | market analysts

Pro-Finance, Lebanon | financial analysts

| Erga Group Architects and Consulting Engineers, Lebanon
planners for Jabal Omar

| Healy and Backer/Michael Dunn Associates, Lebanon, London
real estate advisors

GA Consult | corporate finance and feasibility studies

AME | electro-mechanical auditors

Mores | environmental engineering

Rodolph Matter | structural engineers

Barbanel | electro-mechanical engineers

Fluid | communication design consultants of Millennium

Saatchi & Saatchi | marketing and branding agency

Impact BBDO | marketing and branding agency

Publicis | marketing and branding agency



CLIENTS

Millennium Development s.a.l. has collaborated with a variety of prestigious regional and local clients including

Millennium Development International Malaysia

Johur Financial District Development Study | Development Management for a new financial district

Kazemir Holdings Kazakhstan/UAE

Aktau New City - Aktau, Kazakhstan | Development Management for a 1,000,000 people city

Aktau Parks - Aktau New City, Kazakhstan | Development Options Study for a 25,000 people mixed-use district

Aktau Central Business District - Aktau New City, Kazakhstan | Development Options Study for a mixed-use district

Hotel and Leisure District - Aktau New City, Kazakhstan | Development Options Study for hotels, casino and retail district

Aktau Pearl - Aktau New City, Kazakhstan | Development Options Study for high end waterfront and golf community

Aktau Hotel - Aktau City, Kazakhstan | Development Options Study for high-end waterfront and golf community

Aktau Airport - Aktau City, Kazakhstan | Development Options Study for high-end waterfront and golf community

Saraya Holdings Jordan/UAE

Saraya Islands Resorts - Ras Al Khaimah, UAE | Master Planning Management for a resort community

Saraya Bandar Jissah Resorts - Bandar Jissah, Sultanate Of Oman | Master Planning Management for a resort community

Saraya Algiers Resorts - Algeria | Business Development Consulting for a resort community

Saraya Dead Sea Resorts - Jordan | Business Development Consulting for a resort community

[Al-Oula for Development KSA](#)

HRH King Abdullah Mosque - Makkah, KSA | Design Management for a new royal mosque

[Makkah Development and Construction Company \(MCDC\) KSA](#)

Jabal Omar Development - Makkah, KSA | International Design Competition Management

Jabal Omar Design Master Planning Management - Makkah, KSA | Master Planning Management for a mixed-use project

King Abdul Aziz Road - Makkah, KSA | Development options studies around a new private transit corridor in Makkah

Ajyad Hospital - Makkah, KSA | Deal analysis for public and private development venture

[Al-Salam for Global Urban Development Saudi Arabia/Lebanon](#)

Sannine Zenith Lebanon - Sannine, Lebanon | Master Planning Management for a resort community

[The Saint Charles City Center s.a.l. Lebanon](#)

Saint Charles City Center - Beirut, Lebanon | Development options scenarios and valuations studies

[Al-Shamayah for Development KSA](#)

Al-Shamayah Redevelopment - Makkah, KSA | Master Planning Management for mixed-use community

[The Landmark Development Company Lebanon](#)

The Landmark Mixed-Use Project Development - Beirut, Lebanon | Management for a mixed-use project

Agora Shopping Mall - Beirut, Lebanon | Development Audit for a .50,000 sq.m. mall

[National Resources Investments and Development Corporation \(MAWARED\) Jordan](#)

Al-Abdali, Amman - Jordan | Development strategy and design management of new downtown in Amman

[Saudi Oger/ Real Estate Investment KSA](#)

.Ajyad Citadel - Makkah, KSA | Design and Development Concept

The Old Airport Site - Jeddah, KSA | An option for the redevelopment of the unused site

Minsk Hotel and Commercial Center - Minsk, Bella Russia | Development option for a hotel and shopping mall in Minsk

[Horizon Development Company Lebanon](#)

Mixed-Use Development Projects - Verdun, Beirut | Development options studies for variety of private sites in Beirut

[HRH Prince Faisal Bin Abdul Majid Bin Abdul Aziz Al-Soud KSA](#)

Private Palace and Beach House | Project management for the construction of a private beach house

[Jeddah Cable Factory KSA](#)

Factory Expansion - Jeddah, KSA | Project Management for the construction of cable factories

[Park Hill Holdings Lebanon](#)

Residential Development - Beirut, Lebanon | Project Management for the construction of a private compound



Built on a site within proximity to an abundant reserve of oil and gas and capitalizing on its role of bridging continents through revival of the famed silk road in Kazakhstan, Aktau new City establishes itself as the pearl of the Caspian and the sun of Central Asia. The city secures the well being of all its inhabitants while standing at the forefront of the development. Aktau New City is a destination geared to foster growth and prosperous business development

The scale of the project mandates Kazemir Aktau to act both as a land .and as a real estate developer

As a land developer, Kazemir Aktau Development will provide necessary infrastructure for portions of the land and will incrementally invest further infrastructure as necessary. In essence, the area that will be partially serviced in the first phase is the water front area stretching over the length of the .project and at a depth of 12 km

As such, many areas can be developed by Kazemir Aktau and/ or sold to other developers to be developed as per the master .plan regulations



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| Development Managers | ROLE |
| Kazemir Aktau Development | CLIENT |
| [Koetter Kim & Associates (Lead Master Plan Consultant | CONSULTANT |
| USD 40 Billion | TDC |
| .sq.m 40,000,000 | SITE AREA |



:The development strategy targets four areas for development being

- .Aktau Parks, a mixed-use fully serviced district •

- .The Central Business District •

- The Hotel and Leisure District offering superb development opportunities in hotels, resorts, retail, luxury condominiums and a casino •

- The Caspian Pearl, a gated community of high exclusive villas and a golf course •



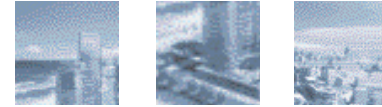
Aktau Parks will be the first district to be constructed in Aktau New City. As the first residentially intense mixed-use district of this kind to be realized in the new city, Aktau Parks will serve as a comprehensive model and a working prototype for subsequent district and neighborhood development site-wide as well as an exemplar of the basic principles that are put forth to guide the overall realization of New City. It will announce the new identity of the city highlighting the future promise of social, economic, cultural and .touristic developments

Aktau Parks will introduce to its people a new era of quality living, where good health, comfort and prosperity form the main traits of .its urban fabric

The urban design principles that were applied to meet these qualities include

Compact street and pedestrian oriented multi-use .development

Continuous and varied inter-relationships between greenery .and built form



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| Development Managers | ROLE |
| Kazemir Aktau Development | CLIENT |
| [Koetter Kim & Associates (Lead Master Plan Consultant | CONSULTANT |
| Not Disclosed | TDC |
| .sq.m 600,000 | SITE AREA |



Transportation types and networks that dramatically reduce automobile dependency

The making of an inspiring and sustainable (social, economic and environmental) seaside city that reflects both the long traditions of the region and the opportunities of modern technology

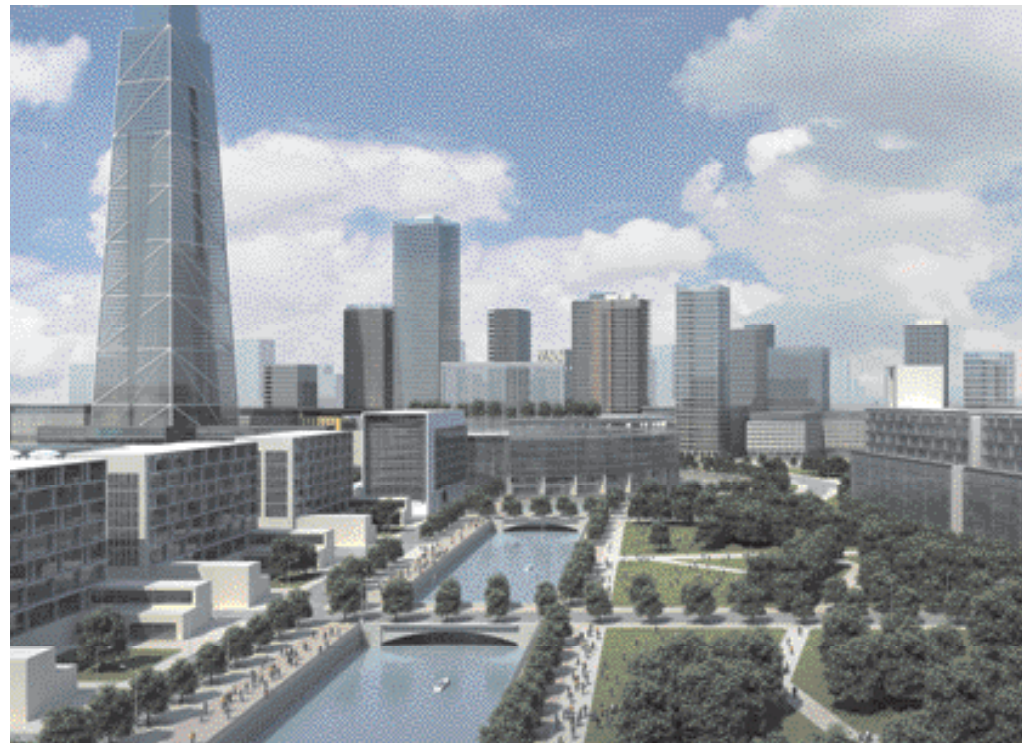


Aktau New City CBD is sited at a magnificent seaside location- almost at the center of gravity between the old city and the new development. The City Center is both the active and symbolic heart .of the city

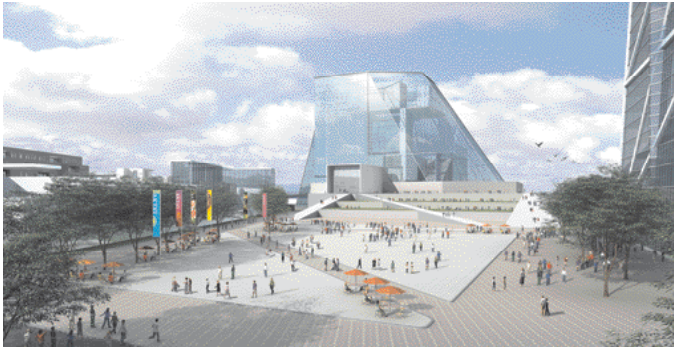
This is an intensely pedestrian environment presenting a rich combination of retail and trade activities, high-rise and mid-rise corporate office facilities and conference/convention installations – and hotel/residential uses all organized around a system of public gardens, canals and a number of building related public space destinations. This district is the principle public location of the city

The skyline - with the Aktau New City Energy Tower – the centerpiece of new Aktau's business activities – is located in the northern portion of the City Center site with the intention that high-rise office structures conglomerate around it becoming part of this district's .cityscape and identity

With guidelines to encourage this to happen, the expected result is to produce, over time, a memorable and graceful skyline --highlighting the symbolic and iconic skyline as one of new Aktau's primary identifying elements



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| Development Managers | ROLE |
| Kazemir Aktau Development | CLIENT |
| [Koetter Kim & Associates (Lead Master Plan Consultant | CONSULTANT |
| Not Disclosed | TDC |
| .sq.m 1,795,000 | SITE AREA |



Aktau Hotel Leisure District

Aktau New City, Kazakhstan

Towards the sea, bordering the business district and surrounded by the major arteries of the city the Hotels and Leisure District is conceived as the anchoring hub of amusement and entertainment of Aktau New City

The sparkling block of the district is the entertainment city core where casinos, nightclubs and hotel services will create an attractive place. The hospitality core, compiles a shopping mall, retail, hotels, amusement, entertainment and thematic leisure events introducing the new city as the Caspian Sea foremost leisure destination

In addition, there is an upscale residential neighborhood and mixed-use core that will offer an attractive place to live. The district's strategic location would potentially act as the city's tourist gate announcing a lively and highly animated hospitality and entertainment package as well as an attractive place of high quality urban living

Being on the Caspian, leisure finds its mark with the featured sea side resort, boasting the best in sceneries and services



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| Development Managers | ROLE |
| Kazemir Aktau Development | CLIENT |
| [Aedas (Master Plan Consultant | CONSULTANT |
| Not Disclosed | TDC |
| .sq.m 900,000 | SITE AREA |

The master plan is build around
:four major concepts

The urban conglomeration is •
designed as a mosaic reflecting
the complex forms and activities
that are spurred by the culture of
.the place

The incidental topography of the •
site forming a canyon is capital-
ized on in the master plan through
its marked urban form delineated
.by a zizag road

Neighborhoods are interfaced •
with the peculiar intensive ac-
tivities of functions that are more
.public in nature by lakes

The whole is interwoven by well •
structured walkways that provide
.spontaneous and rich experience

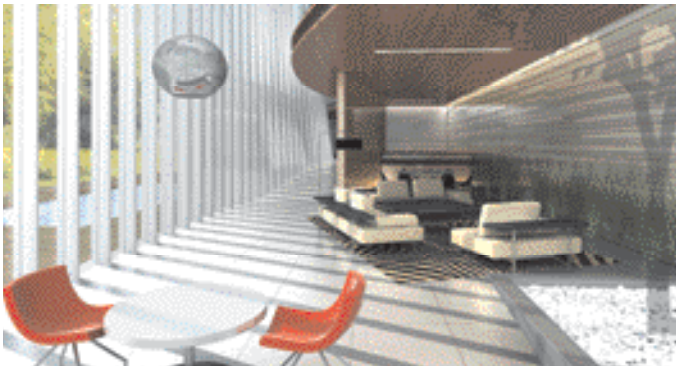
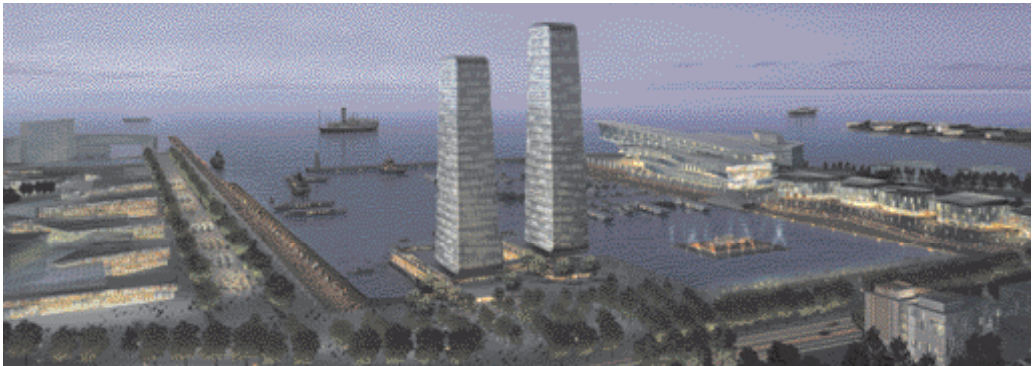
Towers form the main landmark
of the project. These are located
on the corniche with enough po-
rosity to enable continuous vistas
from the depth of the district to
.the Caspian Sea



Along the North end of the city's cornice lies the Caspian Pearl, featuring a harbor and marina facilities, along with three spectacular seaside residential communities. The existing reef patterns in the shallows are utilized as the base for a new jetty system protecting a harbor, public and private marina basins and a related canal layout. These three seaside high-end residential communities enjoy the seclusion and ambience of small seaside villages. Following this tradition, these seaside villages utilize villa and courtyard residential building types and larger defined courtyards of common activities, services and retail/service functions. The Caspian Pearl will also feature hotels and restaurants. Additional amenities include a variety of green garden and terrace spaces and a seaside .18-hole golf course



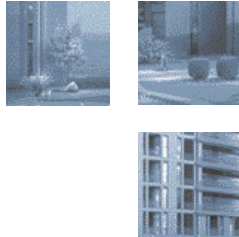
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|---------------------------|------------|
| Development Managers | ROLE |
| Kazemir Aktau Development | CLIENT |
| Architecture Studio | CONSULTANT |
| Not Disclosed | TDC |
| .sq.m 4,000,000 | SITE AREA |



Aktau Hotel

Aktau City, Kazakhstan

A business development proposition for a 250 Keys modern hotel in the old city of Aktau. The site is set on the shore's natural cape with spectacular view over the Caspian Sea. A preliminary design has been presented and an agreement with an operator is in the making. Once finalized, MDI will continue its development management until project handover. The shape of the hotel emerged out of the site characteristics enabling sea views from both hotel wings

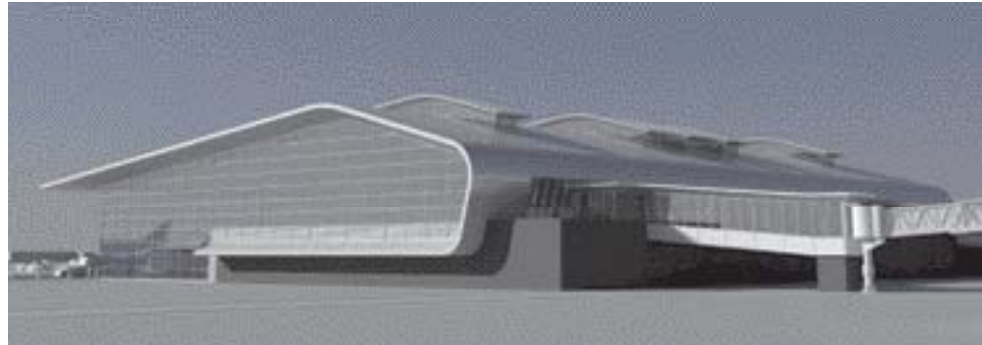


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| Business Development Strategists | ROLE |
| Kazemir Holding & Saraya Holdings | CLIENT |
| (Nabih Sinno Architecture Design Consultant | CONSULTANT |
| Not Disclosed | TDC |
| .sq.m 7,270 | SITE AREA |



The city airport at Aktau, Kazakhstan is anticipated to see significant growth to the year 2015 and beyond. Efficient planning for that growth requires an airport plan that will make best use of existing facilities, keep the current airport operational to the greatest extent possible, and make certain that investments in new construction are not lost, nor require demolition, in future .airport expansion phases

The need for a state-of-the-art, modern airport for the city of Aktau is spurred by the newly developed trade route or Traceca as well as the new role that the new city of Aktau will be playing to support the economic boom of the oil and gaz as well as its downstream industries. The design envisioned to start to meet the need for 350 passengers /hr reaching double this capacity in 15 years. The concept design has been presented to Authorities .awaiting feedback



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| Business Development Strategists | ROLE |
| Almaty Investment Limited | CLIENT |
| [Gensler (Master Plan Consultant | CONSULTANT |
| Not Disclosed | TDC |
| .sq.m 5,500,000 | SITE AREA |



Minsk Hotel and Commercial Center

Minsk, Bella Russia

Prepared a full business plan for the development of a mixed-use project including a hotel and shopping center in the heart of Bella Russia, in Minsk. The project included the use of the existing water sheet for cultural events and ice skating.



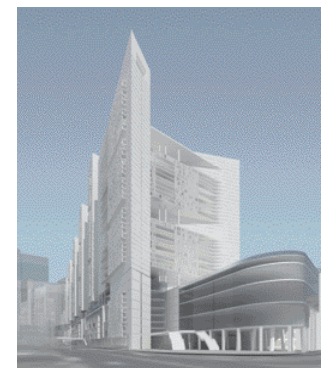
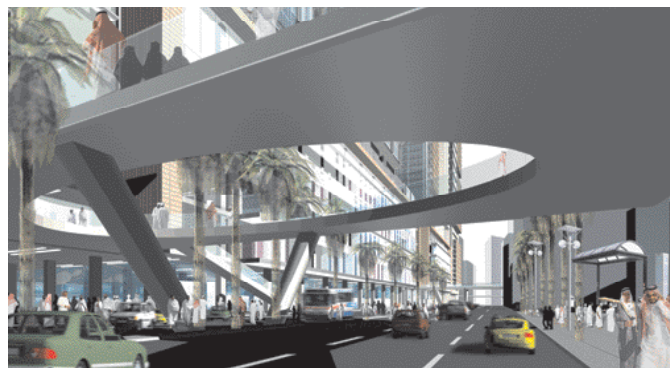
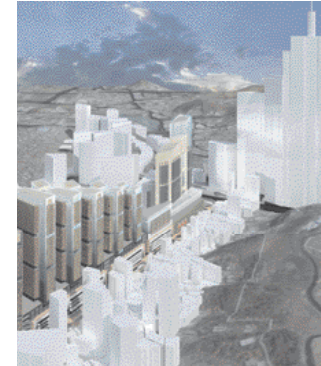
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| Business Development | ROLE |
| Saudi Oger | CLIENT |
| NG Architecture | CONSULTANT |
| USD 150 Million | TDC |
| .sq.m 25,000 | SITE AREA |



Darb Al-Khalil

Makkah, Kingdom of Saudi Arabia

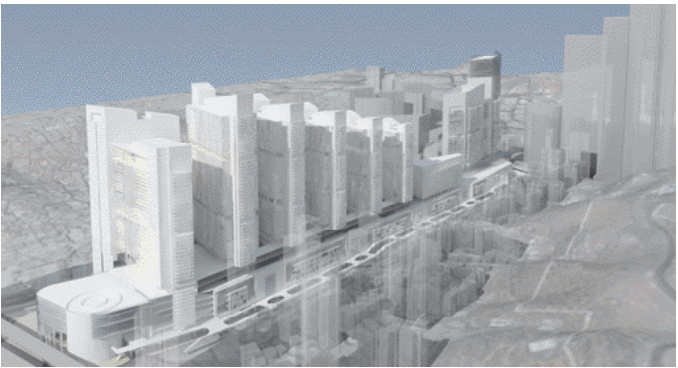
Darb Al-Khalil, is the urban development of Al-Haram Al-Shareef Southern Gateway. The site is strategically located, within Makkah Central District, few hundred meters away from the southern edge of Al-Haram Al-Shareef. Darb Al-Khalil's site occupies the southern section of Wadi Ibrahim (known as Mesfalah) between the first and the second ring road . Considered one of the world largest single urban developments, Darb Al-Khalil features 1,150,000 sq.m. of mixed-use facilities including a multi-storey shopping and parking podium towered by a series of high-rise, hotels and furnished apartments



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| Development Strategists | ROLE |
| Al Hijra Urban Development Company | CLIENT |
| Gensler | CONSULTANT |
| USD 7 Billion | TDC |
| .sq.m 65,000 | SITE AREA |



MILLENNIUM
DEVELOPMENT



Al-Shamiyah Redevelopment

Al-Shamiyah, Kingdom of Saudi Arabia

As lead development strategists, Millennium was entrusted in leading potentially the largest urban redevelopment project in Saudi Arabia. The project aims at the redevelopment of a 1.38 sq.km hilly site - the Shamiyah District - facing the northern edge of the Haram al-Shareef (the great mosque) in Makkah

The project is composed of three zones. A southern zone of 35,000 m2 is dedicated to the expansion of the northern piazza of the Haram; a middle zone of 980,000 m2 geared towards total redevelopment; the eastern and western zones of 464,000 sq.m. assigned to rehabilitation

The final master plan is a result of an evolutionary design process in coordination with the Higher Commission for the Development of Makkah that started with six different master plan alternatives. Collaborators on the master plan study included: Architecture Studio, Dar al Omran, Gensler, Hamzah & Yeang in partnership with Saud-Consutl, HOK, & Al-Wakeel in partnership



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| Development Strategists | ROLE |
| Al - Shamiyah Development Company | CLIENT |
| Gensler | CONSULTANT |
| USD 8.6 Billion | TDC |
| .sq.m 1,400,000 | SITE AREA |



with M. Hamouie. Millennium acted as the lead strategist, prepared necessary design briefs, and managed the full planning process and public negotiations process, and prepared the preliminary financial strategy and feasibility study for the project

The concept of the master plan is characterized by the following principles

Segregation of the pedestrian flow from the traffic to ensure public safety

Unlocking the value of land around the Haram and providing a more balanced value across the territory

Creating a multifaceted uses

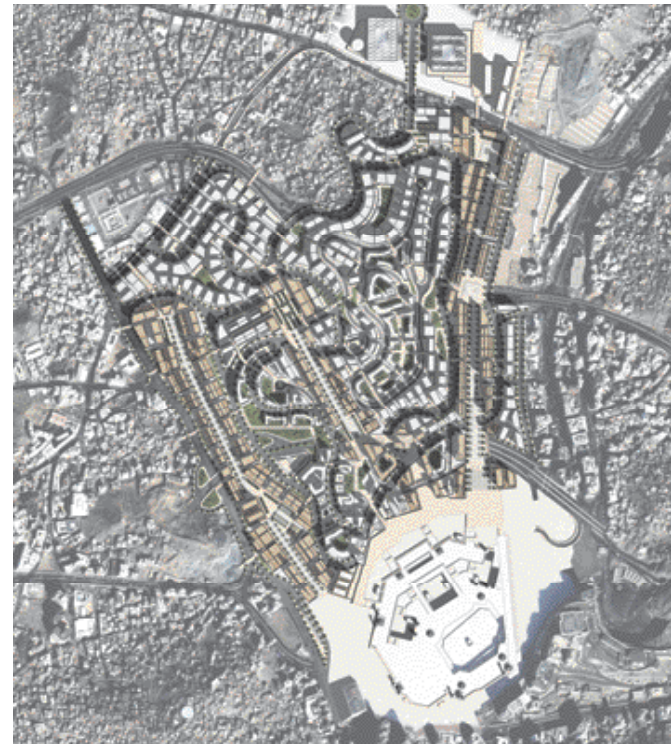
for the public spaces depending on the [peak] season and times of prayer

Preserving the mountainous characteristics of the site

Managing massive pedestrian flow from the Haram to the site with proper negotiation of the change in topography

Ensuring an effective public transportation and proper vehicular and parking service to the area

Creating the proper medium to ensure consensus among stakeholders



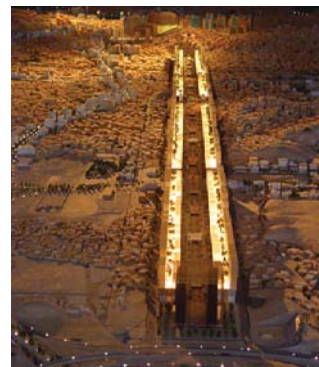
Authored the development strategy and managed an international design competition and developed the preferred solution for a new multi-modal transport and development corridor for the city of Makkah. The purpose of this competition is to provide the Holy Muslim city of Makkah, in the Kingdom of Saudi Arabia, with a vision for the development of a new access corridor, named Makkah's Western Gateway (MWG) linking the Jeddah Highway to the first ring road and the Haram

The development of MWG aims to show Makkah's persistence in creating an environment characterized by both its urbanity and religious culture. The MWG is conceived as a mixed-use corridor accommodating both a rapid transit mode and express/local roadway facilities

The Gateway links the western entry point of Makkah to Jabal Omar through the First Ring Road, cutting through city areas with dilapidated buildings and under-utilized land. The Gateway will cross two existing main roads, and is conceived to have a number of mass transit stations

and two multi-modal terminals at its ends

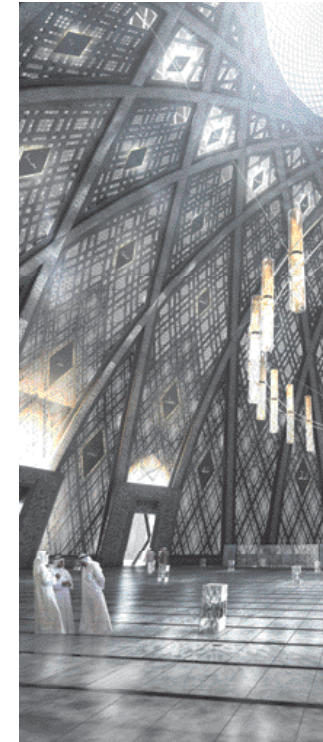
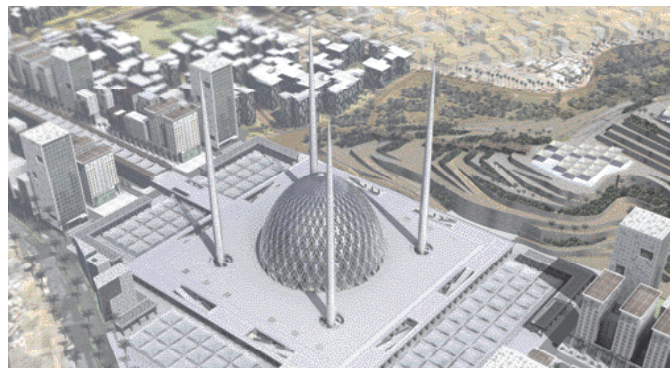
The aim of the MWG development project is to meet the increasing pressure to accommodate pilgrims and seasonal visitors, solve problems of informal settlements, inadequate utility services and withering building fabric, and expand the city's mass-transit services



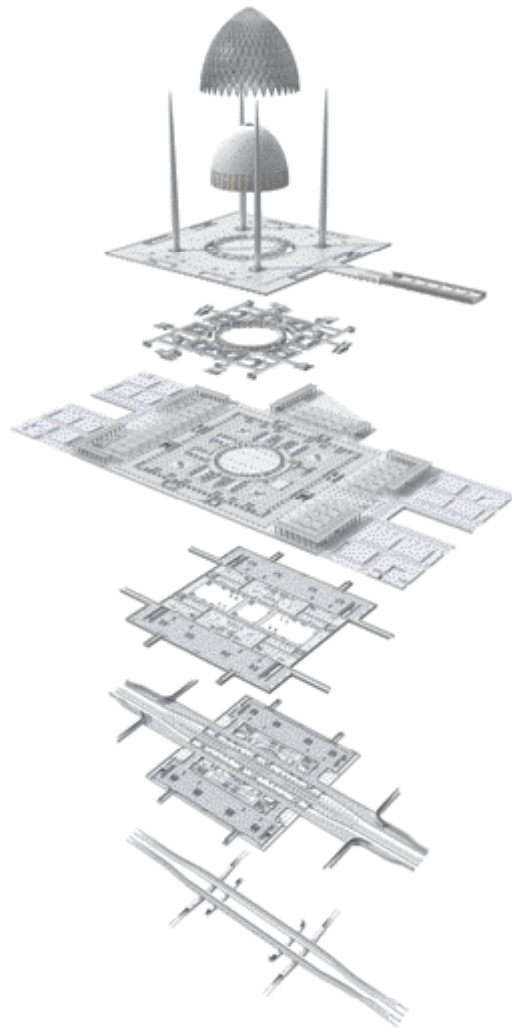
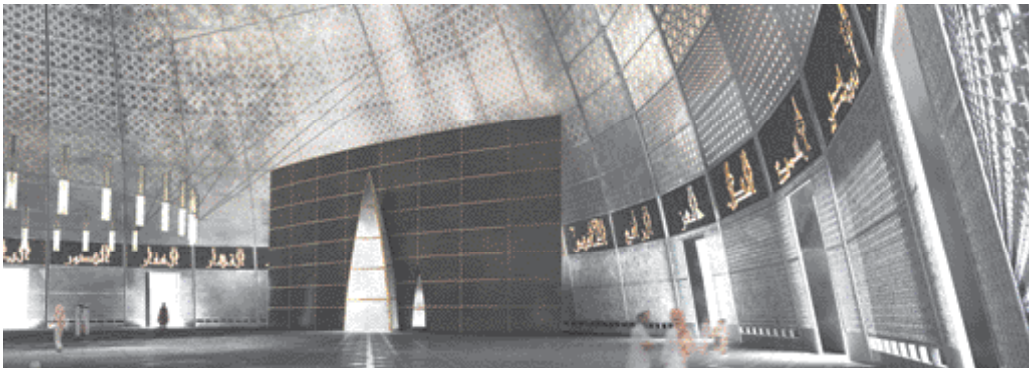
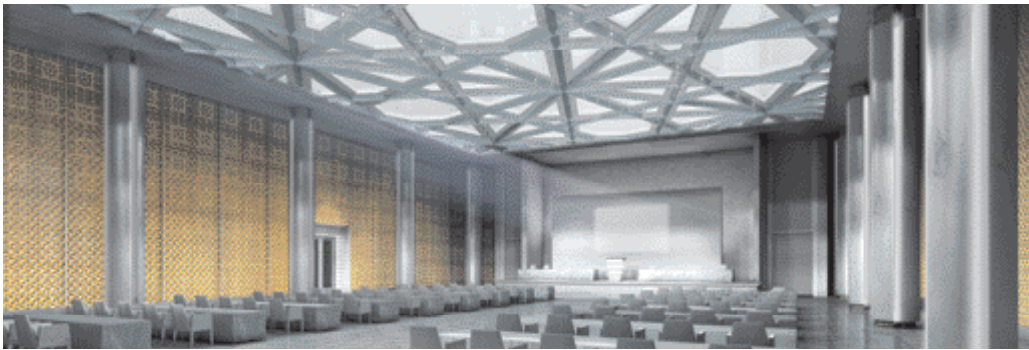
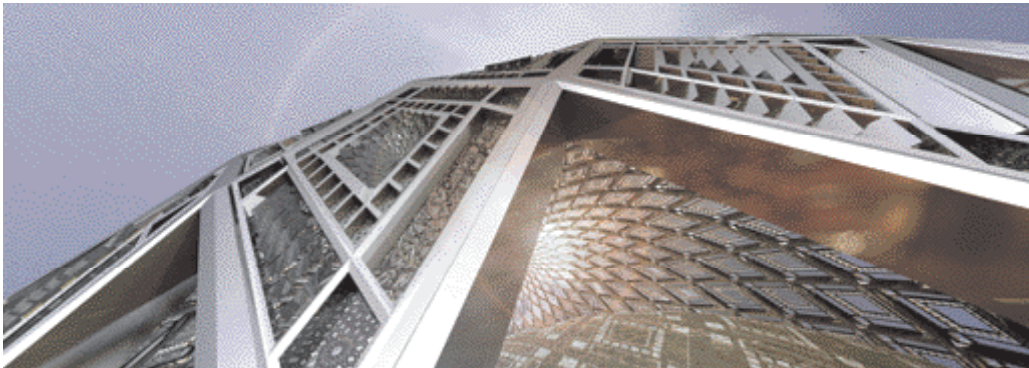
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| Development Strategists | ROLE |
| MCDC | CLIENT |
| Architecture Studio | CONSULTANT |
| Not Disclosed | TDC |
| m length – 150 m width 4000 | SITE AREA |



Vision development, conception and preliminary development studies of a state-of-the-art, modern iconic mosque in Makkah, Saudi Arabia. Project is destined to provide a new milestone in mosque architecture in the Arab and Muslim world. The architectural language builds on the simplicity and the power of the form. The landmark contextual identity demarcates a cultural and religious center for the city of Makkah parallel to that of the Holy Mosque of Makkah. The symbolism of the gateway overwhelms the center of the main access to the central area of Makkah and contains one Bus Rapid Transit station towards the Haram. The technical innovation represents structural marvels with the largest religious dome and the highest minarets in the world.



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| Vision Makers | ROLE |
| Al Oula for Development | CLIENT |
| Architecture Studio | CONSULTANT |
| USD 300 Million | TDC |
| .sq.m 225,000 | SITE AREA |



Ajyad Citadel Project

Makkah, Kingdom of Saudi Arabia

Authored a development strategy for a mixed-use redevelopment around Ajyad historic citadel in Makkah, including its transformation to a cultural and service center



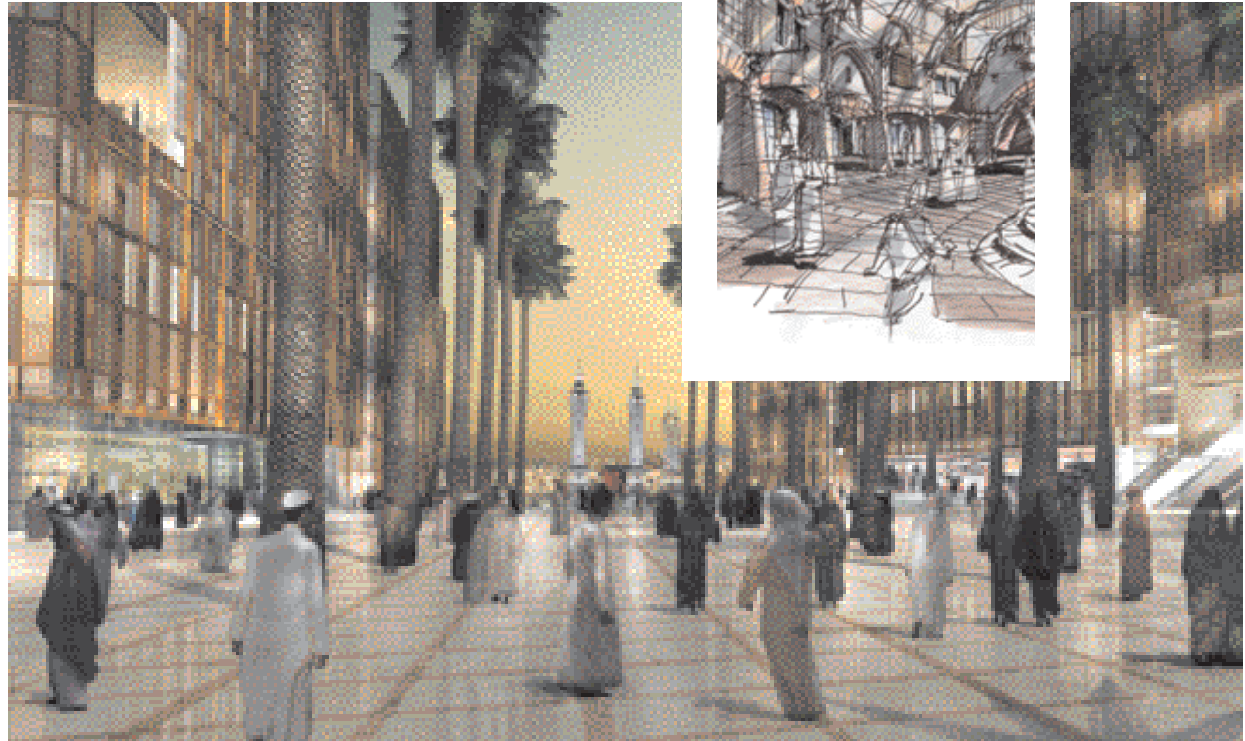
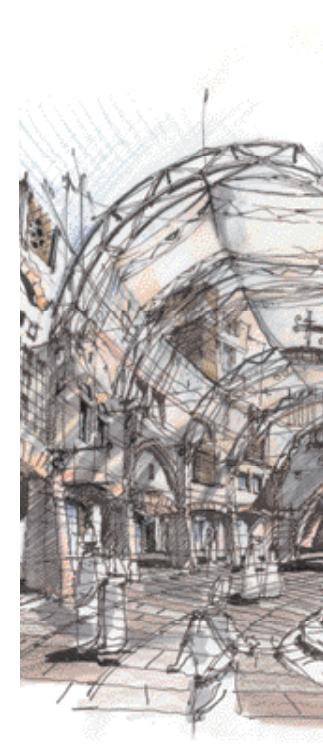
| | |
|-------------------------|------------|
| Development Strategists | ROLE |
| Saudi Oger | CLIENT |
| NG Architecture | CONSULTANT |
| Not Disclosed | TDC |
| .sq.m 15,000 | SITE AREA |



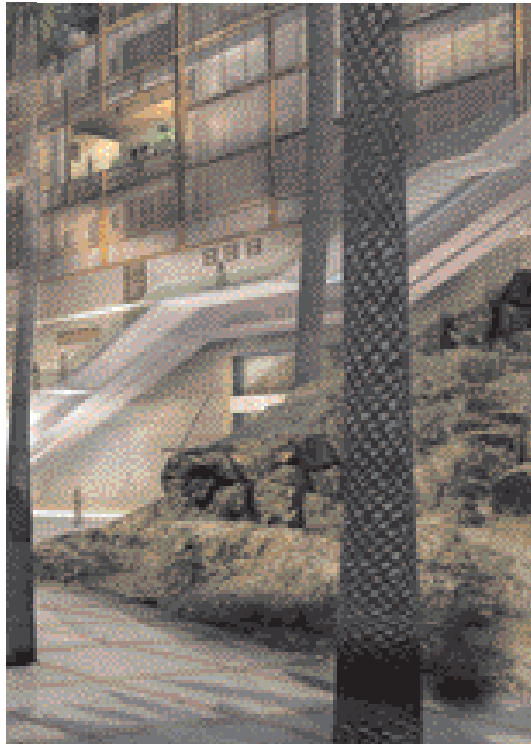
Jabal Omar Development

Makkah, Kingdom of Saudi Arabia

Set up an international competition and acted as the strategic entity for the redevelopment of a site opposite the holy mosque in Makkah. The project became a landmark in the complex planning process between public and private parties. More than 15 international firms were managed to prepare various development options



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| Development Strategists | ROLE |
| MCDC | CLIENT |
| International Competition | CONSULTANT |
| Not Disclosed | TDC |
| .sq.m 230,000 | SITE AREA |



MILLENNIUM
DEVELOPMENT

MDI's vision of the potential of the airport site is based on unlocking the valve of the city growth towards the north. The concept presents the following features

Water is dredged within the site to create a central feature for the development

Two main thorough ways form the two main spines for the business development of the site

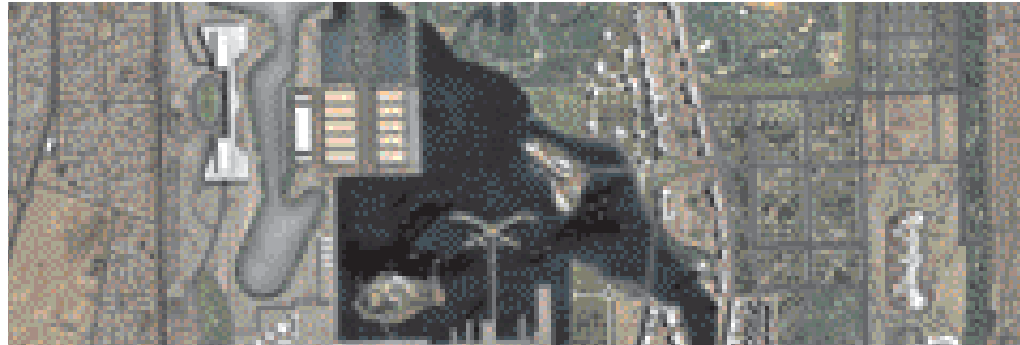
The intersection is demarcated by a main tower forming the main landmark of the site

Bulk activities such as expos and fairs make use of the available structure of the airport

Educational facilities interface between the business and residential districts

Central Parks form the buffer between the residential quarters and surrounding highways

Neighborhood parks extend from the central park and filtrate into the neighborhood forming a continuous web of greenery providing necessary amenity for the residents



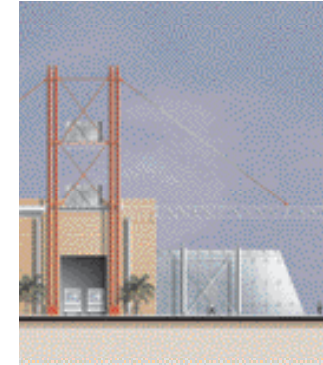
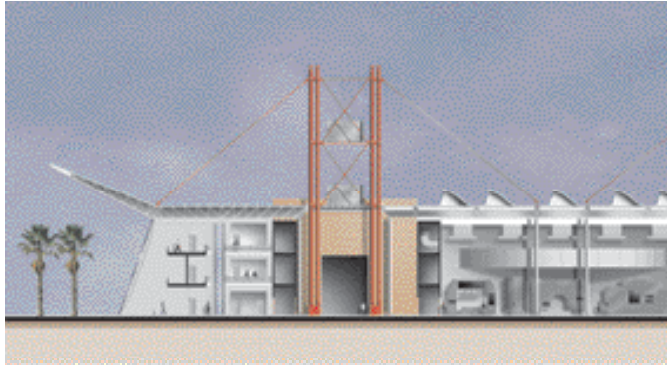
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| Development Strategists | ROLE |
| Hines | CLIENT |
| Millennium Development International | CONSULTANT |
| Not Disclosed | TDC |
| .sq.m 7,600,000 | SITE AREA |



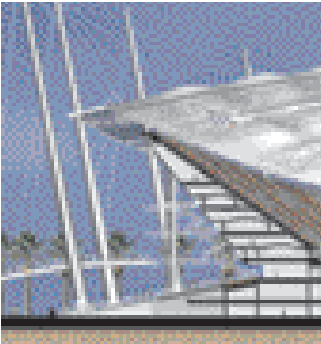
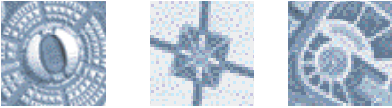
Jeddah New Central District

Jeddah, Kingdom of Saudi Arabia

Jeddah New Central District is a new mixed-use city center for Jeddah on an empty land previously used by the airport. Project includes a high-rise office spine, a commercial hub, residential neighborhoods, parks, a sport city, a cultural center and an extension to an existing University Campus



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| Development Strategists | ROLE |
| Saudi Oger | CLIENT |
| LACECO, Saudi Diyar, EDAW | CONSULTANT |
| Not Disclosed | TDC |
| sq.m 41,500,000 | SITE AREA |



Saraya Bandar Jissah

[Bandar Jissah, Sultanate of Oman]

Conception Bandar Jissah/Qantab Beach is a site located 12 kilometers south east of Muscat the capital of Oman. It occupies an area of approximately 2,500,000 m² with 7a30 meters beach front overlooking the spectacular Gulf .of Oman and the Arabian Sea

The Saraya Bandar Jissah will reflect the vision of the overall development, and will consist of a residential community/second homes, spa, sports club, a 7 and 5 star resort hotel. Also included within the project will be the rejuvenation of the abandoned Fishermen village located close to the beach, animating it into a market and lounges and specialty restaurants area

Weaving through the valley, an artificial wadi will be introduced into the site, providing irrigation for the palm groves and naturally cooling the micro-climate of the valey floor for the developments. The wadi may also be used as a waterway transportation link connecting the different components of the project together and a unique experience to explore the site

Saraya Bandar Jissah will become the name synonymous with .subtle extravagance



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| Development Strategists | ROLE |
| Saraya Holdings | CLIENT |
| GAJ | CONSULTANT |
| Not Disclosed | TDC |
| .sq.m 2,500,000 | SITE AREA |



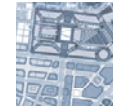
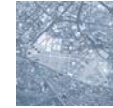
Capitalizing on Ras Al Khaimah's unique location between Al Hajar mountains and the sea, and based on the navigation and cultural heritage of its people, Saraya Islands offers its users with series of calming experiences that are unique to this special environment in the UAE. Composed over five distinct naturally formed islands, the project positions Ras AL Khaimah as a new and worldly destination for high end resorts, second home waterfront villas, and a destination for shopping, entertaining and vacationing



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| Development Strategists | ROLE |
| Saraya Holdings | CLIENT |
| Creative Kingdome | CONSULTANT |
| Not Disclosed | TDC |
| .sq.m 1,000,000 | SITE AREA |



Prepared the vision and development strategy for a new downtown in Amman composed of a mixed-use development including the campus for the new American University of Jordan. The development strategy was also built on a proper feasibility study and market research. MDI played the role of an advisor on negotiating the deal between the public sector and the investment company.



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| Development Strategists | ROLE |
| Saudi Oger & Mawared | CLIENT |
| LACECO | CONSULTANT |
| Not Disclosed | TDC |
| .sq.m 350,000 | SITE AREA |



Wadi Hills Residences

Central Business District - Beirut, Lebanon

Wadi Hills Residences is a luxury gated residential community, located in the prestigious Wadi Abou Jamil neighborhood of the Beirut Central District

Wadi Hills Residences is a 22,000 sq.m development, consisting of 7 buildings, and providing a total number of 61 apartments, in a choice of simplexes, townhouses and penthouses

Millennium Development is responsible for the planning, design and construction management of the project, and issued the original business plan, fund raising prospectus, as well as setting the marketing and sales strategies adopted by the developer



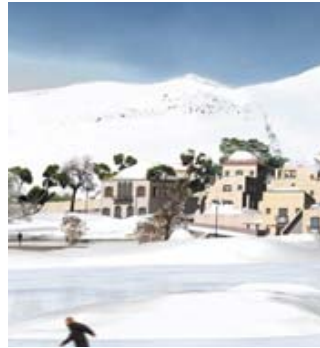
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|------------------------------|------------|
| Project Managers/Investor | ROLE |
| Wadi Hills sal | CLIENT |
| Anthony Bichou – Nabih Sinno | CONSULTANT |
| Not Disclosed | TDC |
| .sq.m 8,000 | SITE AREA |



MILLENNIUM
DEVELOPMENT



Prepared the development strategy for a mountainous site dedicated for an all-season resort community, including skiing and golf. Conceived of the development concept, the business model and managed the master planning team of twelve different offices. The management efforts included the reparation of the marketing, .exhibition and road show material



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| Development Strategists | ROLE |
| Al Salam Group | CLIENT |
| NG Architecture | CONSULTANT |
| USD 2.5 Billion | TDC |
| .million sq.m 100 | SITE AREA |



Park Hills Residences

Beirut, Lebanon

Project management for the construction of a 27-storey residential tower in Beirut. The total built-up area is 26000m². The building comprises luxury apartments of 630m² each. Additionally, a duplex and a triplex will cap the building hence providing luxury living with uninterrupted 360deg views. Building facilities include 24hr security and maintenance service, landscaped areas, health club with a swimming pool and a children's play area.

The design provides a clever answer to ensuring value to all levels of the building.

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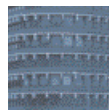
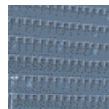
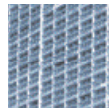
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| Project Managers | ROLE |
| MECG | CLIENT |
| NG Architecture | CONSULTANT |
| Not Disclosed | TDC |
| .sq.m 3,000 | SITE AREA |



Saint Charles City Center

Beirut, Lebanon

Prepared various development options for a war torn and damaged property in Beirut including feasibility studies, legal advisory, and .redevelopment scenarios



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| Development Advisors | ROLE |
| The Saint Charles City Center Company | CLIENT |
| Millennium Development International | CONSULTANT |
| Not Disclosed | TDC |
| --- | SITE AREA |



The Landmark Mixed-Use Project

Central Business District - Beirut, Lebanon

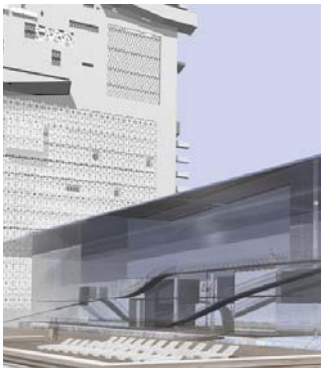
The Landmark mixed-use project is located in the very heart of Beirut. Process includes managing a design competition amongst three international architects, lobbying for zoning change administration, program development and evaluation, administering the design process, and providing full project management services. The project comprises a retail center, a hotel with serviced apartments, entertainment center with 11 cinemas, health and spa, luxury apartments and 8 floors .of underground parking





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|--|------------|
| Client Representation and Project Management | ROLE |
| The Landmark Company | CLIENT |
| Atelier Jean Nouvel | CONSULTANT |
| USD 450 Million | TDC |
| .sq.m 150,000 | SITE AREA |

ROLE
CLIENT
CONSULTANT
TDC
SITE AREA



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Calligraph Printing Press - Beirut Printer

Millennium Development S.A.L

,Riad El Solh Street 1316

.Beirut Central District

Zip Code: 2011-1104

T. +961 01 98 90 90

F. +961 01 98 90 91

www.millenniumdev.com

